

# The gains and pains of small and medium-scale enterprises (SMEs): the way forward for entrepreneurship development in Nigeria

Small and medium-scale enterprises

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## Abstract

**Purpose** – The purpose of this study is to assess the role of small and medium-scale enterprises (SMEs) as a catalyst to all things good in great economies; however, sadly, Nigeria has been unable to unlock SME development and the many benefits. The paper's examination revolves around SMEs and entrepreneurial development, employment generation, government policies and financial aid and its availability. With the intention of establishing the relevance of government role in creating vibrant economies via thriving SMEs and its ripple effect on employment generation.

**Design/methodology/approach** – The study adopts a survey design, using a questionnaire for data gathering and percentile, confirmatory factor analysis (CFA) and structural equation modelling (SEM) for data analysis.

**Findings** – The study established a significant direct relationship between entrepreneurship development and infrastructure development and employment generation. Also, there was a significant direct relationship between government policies and infrastructure development. However, surprisingly, there was an insignificant relationship between government policy and financial aid and accessibility.

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*Corrigendum:* It has come to the attention of the publisher that the paper by Gbemi Oladipo Olaore, Bimbo Onaolapo Adejare, Ekpenyong Ekpenyong Udofia (2021) "The gains and pains of small and medium-scale enterprises (SMEs): the way forward for entrepreneurship development in Nigeria," published in *Rajagiri Management Journal*, did not include the correct affiliation for the first author Gbemi Oladipo Olaore. The correct affiliation has now been published and refers to where the research took place, i.e. at the Department of Business Administration, University of Lagos, Lagos. The authors would like to sincerely apologise for this.



**Practical implications** – The government’s role in SMEs’ survival and entrepreneurship development is invaluable. The government must live up to their bidding and create an enabling environment to promote SME and entrepreneurship growth. Only this will transform the economy and minimize unemployment to its barest minimum.

**Originality/value** – The study’s research model is an interesting contribution to the body of work in SME and entrepreneurship development. The study is also an original attempt at having a good representation of the South-Western part of Nigeria, as research in high impact journals is usually domiciled in one state.

**Keywords** SME, Government policies, Employment generation, Entrepreneurship development, Infrastructural development

**Paper type** Research paper

### Introduction

Small and medium-scale enterprises (SMEs) were classified as essentially backward and inimical to the overall economic development of Nigeria for decades (Sokoto and Abdullahi, 2013). There has been a recurrent feeling that SMEs in Nigeria could only be assisted for social reasons and not for their potential impact on the economy (Oramah *et al.*, 2015). The opinion, held by some citizens and government with little foresight began to change over time as job creation orientation sunk into many, triggering many start-ups that make valuable contributions to the development of the Nigerian economy (Fowosire *et al.*, 2017; Akerejola *et al.*, 2019).

SMEs serve as a catalyst to entrepreneurship, enhanced employment opportunities and stable economic development. Their geographical spread mitigates rural-urban migration and resource utilization (Chima, 2013) and by producing intermediate products, SMEs contribute to industrial supply chains. In recognition of SMEs’ economic contributions, specific programmes have been initiated by the government to enhance their development (Busari and Oduwole, 2014). What constitutes an SME differ among studies. However, several indicators such as profits, total capital, market position, number of employees and turnover are considered. That said, a number of employees and turnovers are often applied. Being a Nigerian study, this paper adopts the SMEs development agency of Nigeria (SMEDAN) National policy definition; which states that firms between 10 and 199 employees are small (10–49 staff with assets between N10 and N99.99 million) or medium-scale (50–199 staff with assets between N100 and N999.99 million) (SMEDAN, 2015).

Successive Nigerian government across all tiers have shown interest in financing SMEs by establishing specialized banks, credit agencies and schemes to provide tailored funding for SMEs. Despite the renewed attention and contributions given to SME’s by the Nigerian government, SMEs experience numerous problems labelled the Nigerian factor (Akerejola *et al.*, 2019) and surprisingly, financing (single-digit loans) is the apex of them all (Victor *et al.*, 2019). Others include infrastructural deficiency and the absence of a workable policy framework to drive SME establishment and growth (Victor *et al.*, 2019).

### *Entrepreneurship development in Nigeria: Research context*

Studies conducted on entrepreneurship and its potency to generate employment establishes entrepreneurship relevance in any economy. The economies of developed nations continue to highlight how entrepreneurship is tethered to a nation’s development and can do the same to developing nations. Justifying entrepreneurship link to nation-building is its definition as a source of employment generation; with the

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capacity to generate huge rewards that impact the economy positively (Ebitu *et al.*, 2016). Research studies on entrepreneurship have also established its positive relationship with the empowerment of the disadvantaged population segment and employment generation (Oluremi and Gbenga, 2011; Chukwunweike *et al.*, 2015). Nigeria is a nation blessed with diverse business and investment potentials due to the abundant natural and human resources at its disposal. Harnessing these resources requires the ability to identify potentially useful and economically viable fields to venture into. Nigerians have made remarkable success across several industries and have continued to strive for innovative ingenuity in areas such as agriculture, hospitality, solid minerals, haulage, movie production, manufacturing and repairs of mobile phone accessories and the banking industry (Agbeze, 2012).

Despite how blessed Nigeria is; it is one of the poorest countries in the world, coupled with the highest rates of unemployed youth in Sub-Saharan Africa (Afolabi, 2013). Several nations have been able to achieve transformation, reduce the unemployment rate and minimize poverty due to entrepreneurship development, but such cannot really be said of Nigeria (Agwu and Emeti, 2014; Nwokocho and Madu, 2015). According to the National Bureau of Statistics (NBS, 2018), Nigeria's unemployment rate increased from 18.8% in the third quarter of 2017 to 23.1% in the third quarter of 2018. Today's unemployment and poverty rates in Nigeria has necessitated the need for SME and entrepreneurship development in Nigeria. This paper seeks to investigate the contribution of SMEs to job creation in Nigeria, availability of financial aid and accessibility to SMEs, as well as a policy framework that supports SME and entrepreneurship development in Nigeria.

## Literature review

### *Small and medium-scale enterprises versus entrepreneurship*

There's a thin line between Entrepreneurship and SMEs. Entrepreneurship involves the process of innovatively creating or identifying opportunities for new products or improving existing products/services, having in mind the risk associated and the proposed reward (Agwu and Emeti, 2014). Drucker's publication (1985) titled "entrepreneurship and innovation" highlighted the thin line between these concepts. According to Drucker, entrepreneurs create new things while adding greater value which involves a great deal of innovation. While an SME is a business, not necessarily introducing a new product/service. Drucker also stated that to be entrepreneurial, the products/services must be standardized and developed in a unique way, capable of creating a new market, customers and demand. Thus, an entrepreneur most times may start as an SME, but not all SME owners will necessarily become entrepreneurs.

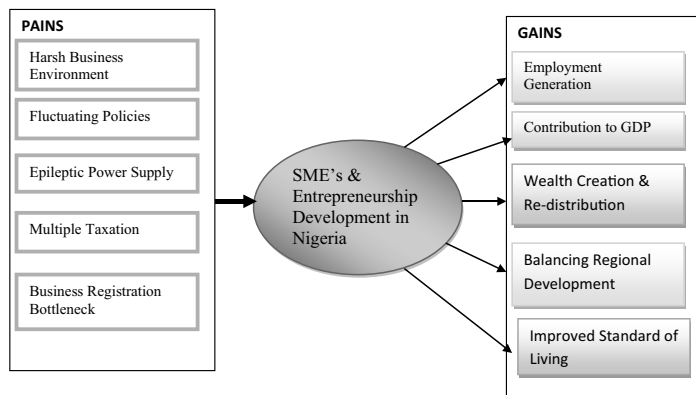
### **Small and medium-scale enterprise survival**

SMEs can be classified as sustainable when they can overcome daily challenges, both the external and internal environment within which they operate. Prior Research on SMEs accounts for a greater percentage in the growth of employment in many countries around the world. In such countries, SMEs contribute to a significant increase in the gross domestic product while contributions to the gross domestic product by the bigger enterprise are usually stable (Ebitu *et al.*, 2015). The United Nations Industrial Development Organization (UNIDO, 2017) said studies on SMEs' survival in Nigeria show that only 20% of SMEs manage to survive in Nigeria. The organization further stated that most Nigerians desire to become entrepreneurs and business owners, but only 40% of the dreamers get to start the proposed business venture, but not more than 20% actually survive. UNIDO further stated that the government of Nigeria needs to intensify efforts in the area of financing,

infrastructure, training and support to SMEs to ensure an increase in the survival rate of SMEs in Nigeria, which, in turn, will accelerate economic growth and development.

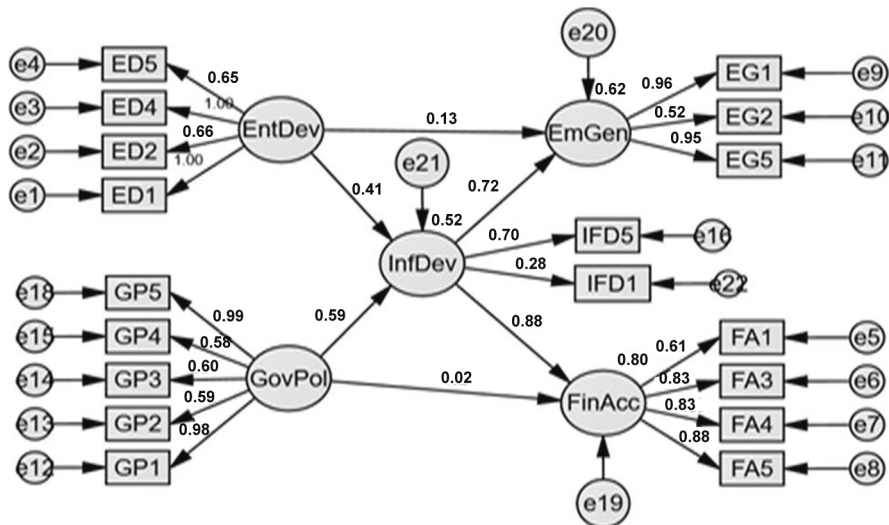
*Pains and gains of entrepreneurship/small and medium-scale enterprises in Nigeria*

Today in Nigeria, a huge number of SMEs were borne from the unavailability of employment. Nigeria is a nation blessed with many innovative and creative minds but faced with numerous circumstances that impede those creative and innovative minds (Chima, 2013). Figure 1 illustrates how factors such as harsh business environment, fluctuating policies, epileptic power supply (infrastructure), multiple taxations and business registration bottleneck had negatively affected SMEs and Entrepreneurship development in Nigeria as identified by



**Figure 1.**  
The pains and gains of SME/ entrepreneurship development in Nigeria

Source: Researchers' (2020) as advanced by literature



**Figure 2.**  
Model of significant direct and indirect relationship between the Pain and Gain of SMEs in Nigeria

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literature. However, this has created research interests in a bid to improve SMEs and entrepreneurship in Nigeria. Consequently, SMEs and entrepreneurship development in Nigeria has led to numerous gains such as employment generation, contribution to GDP, wealth creation and re-distribution, balancing regional development and improved standard of living as advanced by literature.

### **Underpinning theory**

#### *Opportunity-based entrepreneurship theory*

Peter Drucker and Howard Stevenson propounded the opportunity-based entrepreneurship theory. The theory supports a wide range of entrepreneurship research with a conceptual framework (Shane, 2003). The theory states that entrepreneurs do not really cause change, but exploit opportunities created as a result of a change in consumer preference, technology, etc. Drucker (1985) further defines entrepreneur and entrepreneurship as a person who looks for change, responds to the change and seeks to exploits the opportunities. The major unique point from the opportunity construct of Drucker is that entrepreneurs have more eyes for opportunities they see rather than the problems. Stevenson (1990) further extended the opportunity-based theory of Drucker by including resourcefulness into the theory. Stevenson concluded that entrepreneurs seek to exploit every available opportunity without paying much attention to resources currently being controlled by the entrepreneur. The work of Fowosire *et al.* (2017) also shows the significance of the opportunity-based entrepreneurship theory stating how entrepreneurs strive to identify opportunities and ensure the opportunities are explored and turned into a business venture capable of generating returns for the entrepreneur.

### **Conceptual framework and hypotheses development**

#### *Small and medium-scale enterprise and employment generation*

SMEs have been identified as a major element in Nigeria's drive towards achieving the country's vision 20–2020; global studies acknowledge it as the pivotal pillar to transformation in both developing and developed nations (Oduola, 2008). Beyond financial institutions, the Nigerian government has made several attempts to enhance start-ups through programmes such as Youth Enterprise with Innovation in Nigeria (YouWiN), Women Entrepreneurship Development Programme (WEDP), Youth Corpers Entrepreneurship Development Programme (YCEDP) and The Rural Enterprise Development Initiative (REDI) (Chima, 2013). Also, the government has identified some rural areas capable of generating abundant natural resources to tackle poverty, create wealth and generate employment (Chima, 2013). The study done by Victor *et al.* (2019) looked at the assessment of SMEs/entrepreneurship and stated it is at its infant stage and has not generated employment the way it should. This prompted *H1* and *2* for this study:

- Ho1.* SME's/Entrepreneurship development significantly contributes positively to employment generation in Nigeria.
- Ho2.* Nigerian infrastructure system significantly contributes positively to entrepreneurship development in Nigeria.

#### *Small and medium-scale enterprises and government policies in Nigeria*

Busari and Oduwole (2014) opined that the nature of Government policies and their bureaucratic procedures can either positively or negatively affect SMEs and

entrepreneurship activity and that government can formulate and implement policies that can support new innovative technological creations, solutions and products, while wrong policies trigger the reverse. Successive governments in Nigeria often amend policies and laws in line with their political party's agenda on SMEs and entrepreneurship which mostly leads to policies neglect and new policies, making a substantial impact on the status, survival and competitiveness of SMEs (Dandago and Usman, 2011). The study done on available infrastructures and the nature of enabling policies to support SME's by Akerejola *et al.* (2019) gave hints on lack of proper guidelines and enabling policies to enable SME's thrive and survive the harsh business environment; this prompted the formulation of *H3*:

*Ho3.* Government policy significantly contributes positively to Nigerian infrastructure development

*Financial aid and accessibility*

While Aluko (2015) recognizes SMEs' role in the growth and development of many nations, Lawal (2014) recognizes its low contribution to GDP and employment. Previous research work is done by Afolabi, M. O. (2013), Sokoto and Abdullahi (2013) and Victor *et al.* (2019) on SMEs and entrepreneurship has mainly focused on the effect of loan and credit granted by banks to SMEs without comparing how SMEs contribute to GDP or to establish the relationship between the variables. The study done by Iyortsuun (2017) looks at the empirical analysis of the effect of the business incubation process and performance of SMEs while acknowledging their access to financial aid. The study raised critical issues on funds and their accessibility as a constraint. On that premise, the next hypothesis is formulated:

*Ho4.* Government policies contribute positively to SMEs' financial aid and accessibility in Nigeria.

*Mediating role of the Nigerian infrastructural development*

It is tough for Nigeria to improve and sustain economic growth without substantial improvement in infrastructural development in the country (Ebitu *et al.*, 2016), as infrastructural development will expectedly boost entrepreneurial activities and entrepreneurship development (Fowosire *et al.*, 2017). The epileptic power supply is cited as the catalyst for increasing cost of operations and SME mortality in Nigeria (Victor *et al.*, 2019), thus, becoming a business-friendly environment for start-ups, entrepreneurship and innovation, infrastructure must be adequately addressed (Akerejola *et al.*, 2019). Infrastructure as a business propeller informed these mediation hypotheses.

*Ho5.* Entrepreneurial development through Nigerian infrastructural development has no significant impact on employment generation in Nigeria

*Ho6.* Entrepreneurial development through Nigerian infrastructural development has no significant impact on SMEs financial aid and accessibility in Nigeria

*Ho7.* Government policy through Nigerian infrastructural development has no significant impact on SMEs financial aid and accessibility in Nigeria

*Ho8.* Government policy through Nigerian infrastructural development has no significant impact on employment generation in Nigeria

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## Research methodology

### *Procedure for data collection*

The study used a questionnaire for data gathering from selected SME owners/managers in five Nigerian states (Lagos, Abuja, Rivers, Oyo and Kano). They were selected for data sampling based on the World Bank report cited by Okelezo (2019), stating that start-ups do better there. Hence, 200 SME owners were selected in Lagos and 100 from others, summing 600 respondents across five states. The study used convenience and judgemental sampling for the selection of SMEs.

The developed questionnaire was guided by the works of Schmid *et al.* (2018), Suárez-Álvarez *et al.* (2014), Muñiz *et al.* (2014) and Pisapia *et al.* (2016). A five-point Likert scale response type of strongly disagree to strongly agree was used. The questionnaire was assessed by professors of entrepreneurship and SME competitiveness for content and constructs validity, the final output is a reflection of their recommendations. Questionnaire copies distribution took four months (September 2019 to January 2020) and was aided by four postgraduate research assistants who were sensitized on the relevance of selection criteria. Descriptive statistics were used to explain the demography of respondents and confirmatory factor analysis (CFA) and structural equation model (SEM) using SPSS-Amos software were used to test the fitness of the model and analyse the hypotheses. Exploratory factor analysis (EFA) was used to examine the item factor loading and eliminate redundant items from each scale in the study.

Table 1 shows the demographic details of the respondents, out of the 600 questionnaire copies distributed, only 569 was successfully returned and fit for the analysis. Hence, 52.4% of respondents are male while 47.6% of respondents are women. The age category shows that 31.1% are below 30 years, 40.9% of respondents are between 31 and 40 years, 21.3% respondents are between 41 and 50 years, while 6.7% respondents are above 50 years. Similarly, 29.3% of respondents said worked in the accounting/HR business industry, 18.3% worked in the education industry, 16.2% in the food and beverage industry, 11.1% are in the pharmaceutical industry, 4.9% in health-care, 19% in hospitality, while 1.2% respondents ticked real estate.

Additionally, 30.1% of SMEs stated that their cost of business capital is below N1 million, 17.6% were between 1 and 2 million, 25.7% were between N2.01–N3 million, 22.3% were between N3.01–4 million, while 4.4% were above 4 million. Response on staff strength revealed 49.74% worked in small firms, 22.32% had between 50 and 99 staff, 15.64% respondents have between 100 and 149 staff and 12.30% respondents have between 150 and 199 staff. Finally, the response on years of business operation shows that 43.23% of respondents are in establishments under 5 years, 38.14% are between 5 and 10 years and 18.63% are in operations over 10 years.

## Data analysis

### *Exploratory factor analysis*

The developed questionnaire was subjected to EFA using principal axis factoring to reduce the construct's items and access their factor loading. The constructs item was subjected to oblique rotation because the results from the EFA are expected to be used for conducting CFA and structural equation model (SEM). EFA is important to examine the construct's validity using the varimax-rotation technique to delete redundant items from each variable. Also, the homogeneity and constructs adequacy were examined using the Kaiser–Meyer–Olkin (KMO) and the Bartlett's-test of sphericity (BTS) which recommended value of acceptance is set at 0.05 and 0.000, respectively (Orçan and Yang, 2016). In total, 39 items were subjected to principal axis factoring and only 31 items loaded properly at the third

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**Table 1.**  
Demographic data  
analysis

Demographic variable	Frequency	Valid (%)	Cumulative (%)
<i>Gender</i>			
Male	298	52.4	52.4
Female	271	47.6	100
Total	569	100	
<i>Respondent age</i>			
Below 30 years	177	31.1	31.1
31–40 years	233	40.9	72
41–50 years	121	21.3	93.3
Above 50 years	38	6.7	100
Total	569	100	
<i>Business industry</i>			
Accounting and HR services	167	29.3	29.3
Education	104	18.3	47.6
Food and beverage (F&B)	92	16.2	63.8
Pharmaceutical	63	11.1	74.9
Health-care services	28	4.9	79.8
Hospitality	108	19.0	98.8
Real estate	7	1.2	100
Total	569	100	
<i>Estimated cost of capital</i>			
Below N1 = million	171	30.1	30.1
Between N1 = million and N2 = million	100	17.6	47.7
Above N2 = million to N3 = million	146	25.7	73.4
Above N3 = million to N4 = million	127	22.3	95.7
Above N4 = million	25	4.3	100
Total	569	100	
<i>Staff strength</i>			
Between 10 and 49 employees	283	49.74	49.74
Between 50 and 99 employees	127	22.32	72.06
Between 100 and 149 employees	89	15.64	87.70
Between 150 and 199 employees	70	12.30	100
Total	569	100	
<i>Years of operation</i>			
Below 5 years	246	43.23	43.23
Between 5 and 10 years	217	38.14	81.37
Above 10 years	106	18.63	100
Total	569	100	

loading when the eigenvalue was set to be greater than one. Hence, eight-item failed to load properly and was then deleted from the study. The KMO results from the EFA analysis is 0.738 and Bartlett's-test of sphericity (BTS) is ( $\chi^2=23,855.593$ ,  $p = 0.000$  and  $< 0.05$ ). Therefore, we can say that the homogeneity and adequacy of data was achieved in the study.

#### *Unidimensionality*

Unidimensionality measures the extent to which items of a constructs measures what it is meant to measure. This can be done through CFA (Nusair and Hua, 2010). In total 31 items were subjected to CFA and to achieve model fitness,13 items from the 5 constructs were



deleted, making only 18 items that were fit for use. Thus, the deleted items per constructs were as follow; entrepreneurship development (ED3, ED6, ED7), Government policy (GP6), Nigeria infrastructural development (IFD2, IFD3, IFD4, IFD6), financial access and aids (FA2, FA6) and employment generation (EG4, EG5, EG6) were deleted. The unidimensionality analysis conducted was confirmatory factor analysis, composite reliability, average variance extracted, Cronbach alpha, factor loading, mean and standard deviation. The reliability of each construct using Cronbach-alpha was above 0.70 which is the recommended threshold for acceptance (Nunnally, 1978), as seen in Table 2. Each of the 18-item factor loading as seen in Table 2 are greater than 0.4 when the eigenvalue is greater than one, therefore, homogeneity was achieved.

*Comparative fit index* is used to assess whether the study model compares with the null-model supposing there are no correlations between the model constructs. As shown in (Table 2) the CFI value for all the constructs is greater than 0.90, and therefore shows a good fit for the measurement model (Bagozzi and Yi, 2012). Hence, the CFI value shows acceptable model fitness.

*Composite Reliability* is used to check the internal consistency of each construct with regard to the variance from an observed variable from their latent factor. A construct value that is  $\geq 0.70$  has internal consistency and as shown in (Table 2), all five constructs have values between 0.708 and 0.823. Hence, the composite reliability was achieved from all the constructs.

*Average variance extracted* is the extent of the variance captured by a construct from the total amount of measurement error experience in a model. According to Maravelakis (2019), the value of the average variance extracted must not be less than 0.50 and going by the result (Table 2) the AVE value range from 0.545–0.745 and this then supports the unidimensionality of the measurement model. Hence, homogeneity was achieved for the model used to test the hypotheses stated in the study through the structural equation model.

Measurement items	CFI	Mean	SD	Factor loading	Cronbach's alpha	CR	AVE
ED1	0.911	4.18	0.921	0.772***	0.863	0.731	0.656
ED2		4.06	0.992	0.786***			
ED4		4.21	0.818	0.852***			
ED5		4.05	0.995	0.779***			
GP1		4.00	1.034	0.773***			
GP2	0.924	3.75	1.171	0.846***	0.772	0.708	0.545
GP3		3.84	1.074	0.778***			
GP4		3.76	1.175	0.859***			
GP5		3.99	1.055	0.738***			
EG1		3.93	1.062	0.804***			
EG2	0.910	3.87	1.067	0.744***	0.863	0.718	0.603
EG3		3.74	1.215	0.798***			
IFD1		4.05	1.053	0.660***			
IFD5		3.99	1.068	0.710***			
FA1		3.85	1.009	0.562***			
FA3	0.912	3.77	1.068	0.614***	0.843	0.823	0.632
FA4		3.64	1.097	0.784***			
FA5		4.05	0.983	0.811***			

**Notes:** CR: Composite reliability, AVE: Average variance extracted, CFI: Comparative fit indices,  $\chi^2$ : Chi-square value; \*\*\*(the significance) represents = 000

**Table 2.**  
Measurement  
reliability

**Hypotheses testing**

Generally, the CFA results for the model shows a good fitness as all elements of the unidimensionality measures are beyond the acceptable threshold of acceptance as chi-square ( $X^2/df = 2.731$ ), incremental fits index (IFI = 0.915), comparative fit index (CFI = 0.902), Tucker Lewis index (TLI = 0.908) and roots mean square error of approximation (RMSEA = 0.06). Hence, the model shows a perfect fit and is good to test the stated hypotheses using the structural equation model (Nusair and Hua, 2010; Hair *et al.*, 2017).

The study test four direct and four indirect hypotheses. This section shows the indirect relationship among constructs. The result from Table 3, shows that entrepreneurship development has a significant indirect effect on SME's financial aid and accessibility and employment generation with regard to Nigerian infrastructural development as a mediating variable between the constructs ( $\beta = 0.36, 0.30; p < 0.05$ ). This means that entrepreneurship development through Nigerian infrastructural development significantly impacts SMEs' financial aid and accessibility in Nigeria, as well as employment generation. This leads to the acceptance of (Ho5 and Ho6). The findings corroborate the works of Ahmed and Nwankwo (2013) and Shibia and Barako (2017). Also, there is an indirect relationship between government policy (through Nigerian infrastructural development) and SME's financial aid and accessibility and employment generation ( $\beta = 0.52, 0.43; p < 0.05$ , supporting Ho7 and Ho8). The indirect impact shows that government policy has been very helpful in helping entrepreneurs gain access to financial aid and thereby creating more employment opportunities for youths in Nigeria (Bastiéa *et al.*, 2016). The findings align with the work of Carsamer (2012) and Galindoa and Mendez (2014) as they found that the central bank of Nigeria's intervention on financial loans to SMEs in Nigeria has been a key support to business growth and employment creation in Nigeria. However, the finding remains inconsistent with the work of Shibia and Barako (2017).

Table 4 shows the hypothesized direct model and examines four direct hypotheses. The first hypothesis tests entrepreneurship development and employment generation and the

**Table 3.**  
Path model and indirect effects

Hypothesized model	Standardized indirect coefficient	p-value	Remark
ED → IFD → FA	0.364	0.001	Positive and indirect effect
ED → IFD → EG	0.298	0.001	Positive and indirect effect
GP → IFD → FA	0.520	0.001	Positive and indirect effect
GP → IFD → EG	0.426	0.001	Positive and indirect effect

**Notes:**  $p < 0.05$ ; where ED = Entrepreneurship development, IFD = Infrastructural development, EG = Employment generation, FA = Financial aid and accessibility, GP = Government policy

**Table 4.**  
Path model and direct effects

Hypothesized model	Standardized coefficient	p-value	Remark
ED → IFD	0.412	0.000	Significant
ED → EG	0.129	0.001	Significant
GP → IFD	0.589	0.000	Significant
GP → FA	0.016	0.764	Not significant

**Notes:**  $p < 0.05$ ; where ED = Entrepreneurship development, IFD = Infrastructural development, EG = Employment generation, FA = Financial aid and accessibility, GP = Government policy

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result shows ( $t = 3.250$ ;  $p < 0.05$  and  $\beta = 0.13$ ). This, therefore, shows that entrepreneurship development contributes positively to employment opportunities in Nigeria. This corroborates the works of Carsamer (2012) and Nambisan and Baron (2013), Shibia and Barako (2017), who found that strong economies rely on entrepreneurship development. The second hypothesis examined entrepreneurship development and the Nigerian infrastructural development relationship and the result revealed acceptance at ( $t = 9.329$ ;  $p < 0.05$  and  $\beta = 0.41$ ). This may be as a result of the fact that entrepreneurs pay tax and Nigerian infrastructure is being developed through tax payer's money, hence, the acceptance of the hypothesis. The finding, however, does not align with the work of Galv *et al.* (2018). The third hypothesis examined government policy and Nigerian infrastructural development and the result revealed acceptance at ( $t = 12.371$ ;  $p < 0.05$  and  $\beta = 0.59$ ). The last direct hypothesis examined government policy and SME's access to financial aid and the result revealed non-acceptance at ( $t = 0.300$ ;  $p < 0.05$  and  $\beta = 0.02$ ). This may be due to the inconsistency in government policy with regard to entrepreneurship supports on financial aid and accessibility leading to business growth and the eventual creation of employment opportunities in the country as found in many developed economy/country who depends on entrepreneurship for growth and development (Shibia and Barako, 2017). This finding is, however, in alignment with Bruton *et al.* (2013), who found a similar but negative relationship existing between government policy and financial accessibility to loans by SMEs in the country. Thus, three direct hypotheses were significant and one insignificant.

### Discussion of findings

The finding of the study has been able to show the importance of entrepreneurship development to employment creation in Nigeria. Entrepreneurship development has been the major driver of growth for most developed countries (Estay *et al.*, 2013) but Nigeria has not fully harnessed the opportunities embedded in its investment. This is why we experience setbacks in creating employment opportunities, eradicating poverty and improving the standard of living (Bruton *et al.*, 2010). This finding is, however, in tandem with the work of Carsamer (2012) and Nambisan and Baron (2013). The finding also aligns with the entrepreneurship opportunity theory which says that government does not provide jobs, they provide the enabling environment to aid businesses who then creates the jobs. Unemployment is a major problem for any developing economy like Nigeria (Light and Bhachu, 2017), providing lasting solutions to this menace (unemployment) is paramount to all stakeholders (Government, public and private institutions, societies, families and individuals) to enable a sustainable progressive and productive ecosystem (Estay *et al.*, 2013).

Creating an enabling environment for entrepreneurship to thrive is the sole responsibility of the government, especially in the area of infrastructural development. The study findings show that Nigerian infrastructural development contributes positively to entrepreneurship development and aligns with Galv *et al.* (2018) and negates findings from Bruton *et al.* (2013). Entrepreneurship development in Nigeria suffers many constraints with respect to infrastructure development such as electricity, transportation system and good roads (Atiase *et al.*, 2017). This setback can be traced to inconsistent government policy and leadership in the country (Chigwenya and Mudzengerere, 2013). When there is a lack of basic amenities to aid the smooth running of the business and enhance SME's productivity, entrepreneurship development is stifled.

Furthermore, multiple taxations, business registration bottlenecks and ease of doing business in Nigeria still serve as major hurdles to SMEs (Atiase *et al.*, 2017). Contrastingly, while stakeholders want a self-sufficient society; they lack the will to promote what can make this happen fast. There is no doubt that SMEs have the potential to generate more

employment and reduce the poverty in Africa if fully harnessed by all stakeholders as revealed by this study and that of Sergi *et al.* (2019).

This study shows a positive relationship between government policy and Nigerian infrastructural development, but a negative relationship with SME's financial aid and accessibility. In the work of Sergi *et al.* (2019), entrepreneurship in developed countries leverage so many amenities provided by the government to support business growth and among them is financial support. Developing nations, especially Nigeria need to learn to become intentional at providing financial aids to indigenous entrepreneurs with little or no interest to aid entrepreneurship growth, employment opportunities, poverty minimization and the standard of living (Atiase *et al.*, 2017).

Poverty and hunger are on the rise and entrepreneurship development is a major solution to these problems in Nigeria (Iyortsuun, 2017). Unemployment and frustration have led many to hopelessness among many young majorities of Nigerian citizens who now resort to thuggery, violence and crime as a means to earn a daily living, as they are not gainfully employed. They are not employed, not because they lack qualifications but because the system has not worked optimally which has left many vibrant graduates and youths in Nigeria to be displaced economically (Iyortsuun, 2017). This is a situation that negates the Millennium Development Goals for 2015, which was proposed to halve the proportion of people living in extreme poverty and also to reduce hunger, respectively (Acs *et al.*, 2017).

### **Conclusion**

The study was carried out to examine the gains and pains of SMEs and provide an insightful way forward for entrepreneurship development in Nigeria. The study investigated the contribution of SMEs to job creation in Nigeria, availability of financial aid and accessibility to SMEs growth and policy framework that support SMEs and entrepreneurship development in Nigeria.

The significance of Entrepreneurship and SMEs to drive economic development must not be jettisoned as an effort at all levels of government in Nigeria must continue to be geared towards it (Shibia and Barako, 2017). Consequently, SMEs and entrepreneurship has contributed significantly to employment generation in Nigeria, but still very low compared to expectations as the rise of unemployment bedeviling Nigeria is still high and the figure for unemployment is increasing by the day (Victor *et al.*, 2019). The study also concludes that government policies have positively driven and encouraged further development of SMEs and entrepreneurship in Nigeria and also financial aid and accessibility has created room for entrepreneurs and business owners to get access to funding. In other words, entrepreneurship and SMEs have been the major driving force for the growth and development recorded in Nigeria so far.

This shows that there is a need to devote more attention to enhance the further economic development of Nigeria and must be nurtured and cared for by successive governments by making funds available and accessible at a lower interest rate to SMEs and entrepreneurs (Nambisan and Baron, 2013). Considering the huge role and significance of SMEs and entrepreneurship, there is a need for government to channel more resources to enhance local material utilization and technology which can also play a major role in government efforts towards industrialization. It is the duty of the government to also review and further articulate current policies to empower and strengthen the growth and development of SMEs, creating enabling environment for SMEs to thrive thereby increasing employment generation and reducing the burden of unemployment in the country (Sergi *et al.*, 2019).

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## Recommendations

Nigerian Government must enact policies that reduce the pains and enhances the gains of SMEs and entrepreneurship development to improve the economy. These policies should have periodic reviews to address their current challenges.

Policies and incentives promoting rural SMEs should be enacted to address rural-urban migration and rural area development and economic growth.

Small business loan interest rates and accessibility, as well as monitoring mechanisms for loan deployment, should be holistically reviewed to encourage SMEs and entrepreneurs and ensure productive use of loans.

The government should ensure a comprehensive national presence of finance institutions aimed at funding SMEs and entrepreneurs with feasible business ideas.

Secondary and tertiary institution curriculum should include entrepreneurship education to stimulate the mindset of the youths from a very young age towards entrepreneurship.

The Nigerian government should also establish Business Development Services (BDS) across the country where SMEs and entrepreneurs can get a wide range of business growth to consult for minimal cost.

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